



Community Economic Resilience Fund

Community Economic Resilience Fund (“CERF”) – Sacramento Region Collective Partnership Agreement Letter: Draft High Road Transition Collaborative Vision and Proposed Governance Structure

Valley Vision is pursuing the role of Regional Convener and Fiscal Agent for the CERF High Road Transition Collaborative for the Sacramento Region, and will be submitting a Planning Phase application from the region.

Our CERF Region

Our CERF-designated Sacramento Region includes eight counties: Colusa, El Dorado, Nevada, Placer, Sacramento, Sutter, Yolo, and Yuba.

CERF Vision

The Sacramento Region seeks to advance an inclusive, transparent, co-owned, and data-informed planning process to develop an economic plan that will generate high-road jobs and grow a sustainable and equitable economy in the eight-county Sacramento region.

CERF Values

The following proposed values will guide the CERF process:

- *Equity* - We center marginalized voices in processes and outcomes
- *Inclusivity* - We create an inclusive and culturally diverse table so no community is left behind
- *Transparency* - We openly share information and ideas to build a community of trust & shared understanding
- *Respect* - We respect and acknowledge each other as well as previous and ongoing work
- *Action* - We commit to creating action-oriented goals & timelines and following through
- *Data-Driven* - We prioritize the use of data to drive decision-making, and include the lived experience as an important data contribution
- *Sustainable and Just* - Environmental sustainability and justice are critical components of our vision for economic growth

CERF Goals

CERF planning phase will result in a diverse High Roads Transition Collaborative (“Collaborative”) with a transparent and representative Governance Structure and an Economic Plan that advances the creation of high-quality jobs, economic competitiveness and resilience, regional equity, and the long-term sustainability of the region. To achieve these deliverables, the planning process will:

- Focus on inclusivity for all regional stakeholders, with special emphasis on historically less engaged stakeholders such as disinvested communities, tribal communities, and workers.
- Build a Collaborative that is representative of the diverse population, geographies, and economy of the region and all its counties.

- Utilize the skills and knowledge of local entities and organizations and ongoing regional processes, including those developed by local governments, workforce training organizations, worker collaboratives, unions, economic development organizations, regional educational institutions, and community-based organizations.
- Recognize unique sub-geographies and create tailored and separate processes as needed.
- Include a robust, multi-channel, and multilingual public outreach plan specifically designed to reach traditionally disinvested workers and communities, and represent the geographic and cultural diversity of the region.
- Result in a regional economic recovery and transition plan that will emphasize job quality and access, economic competitiveness and resilience, regional equity, and the long-term sustainability of the region. The planning process will align with state policies and programs across a broad range of objectives, including the need to advance a climate-resilient and carbon-neutral economy.

Proposed Governance Structure

The Sacramento Region’s Governance Structure will be further developed during the Planning Phase. As envisioned, it would be made up of Collaborative members, Committees (activity-based or strategy-based), and a Leadership Council.

The Collaborative

As currently envisioned, collaborative membership will:

- Include all who want to participate without a limit to amount of people
- Represent subregions, priority disinvested groups, and other CERF priority stakeholders, including labor organizations; employers, businesses, and business associations; grassroots and community-based organizations, community organizers, and community members; government agencies; economic development agencies; philanthropic organizations; education and training providers; workforce entities; environmental justice organizations; worker centers; disinvested communities; and California Native American Tribes.
- Include representation from aligned regional initiatives, such as the K-16 Educational Collaborative and the Regional Climate Collaborative, to ensure that we align and leverage impact across regional initiatives.

Members have the opportunity to take on additional roles and responsibilities — for instance, by participating for a Committee or seeking to be elected to the Leadership Council, which are discussed in further detail below.

Committees

The Committees, made up of persons from the Collaborative, are delegated by the Collaborative to formulate and advance action in key activities or strategies. We envision two phases of Committee structure. The first stage of planning will consist of the following Committees:

- Data, Research, and Evaluation
- Capacity Building and Technical Assistance
- Community Engagement

In the second stage of planning, Committees will reflect emergent priorities and will commence 3-9 months after project start.

Committees should also reflect the composition of the Collaborative and consist of a diverse mix of regional entities and/or types of organizations. Each Committee will democratically elect, by majority vote among Committee members, one to two Co-Leads, who will represent the Committee on the Leadership Council.

Committees will make use of a discussion and consensus model for decision-making.

Leadership Council

The Leadership Council is the formally constituted deliberative and decision-making body of the governance structure. It will have up to 36 members, and should reflect the composition of the Collaborative and Committees. An approximate distribution of this membership is as follows. Leadership Council membership should also reflect the composition of the Collaborative.

- ~ 8-12 representatives from the different subregions
- ~ 12-15 representatives from the priority disinvested communities
- ~ 8-12 representatives from the Stage I or Stage II Committees, as applicable

The Leadership Council will oversee the work of the Committees and preliminarily identify the sector-based and strategy-based priorities, guided by the input from the Collaborative members, and with the end in view of adhering to and advancing the mission and purpose of the CERF program.

The Leadership Council will meet bi-monthly, routinely using a virtual format but meeting at least annually in-person with the venue rotating among the different subregions. The Leadership Council will make use of a discussion and Modified Consensus Model for decision-making.

Across all participation categories, there will be opportunities for stipends for participation as well as funded partnerships, details of which will be determined in the Planning Phase.

Proposed Structure of Governance in Stage 1 & 2

